

The AFSDS Strategic Projects are:

STRATEGIC TRACKS	PROJECTS	OBJECTIVES
<p>Track I: Integrated territorial management and enhancement of urban space</p>	<p><i>PS1: Develop a strategy to regenerate historic cores</i></p>	<p><u>Upgrading the historical quarters in the cities of Al Fayhaa</u></p> <ul style="list-style-type: none"> - Saving the local heritage from destruction - Finding mechanism that leads to a sustainable maintenance of the local heritage - Reactivating the historical center of Tripoli and Al Mina on the social, economical and cultural level, by diversifying the social classes and attracting investors in the private sector. - Providing a priority to pedestrians as well as light and public transport vehicles and the democratization of the historical public spaces - Initiating a step forward for the local heritage on the list of World heritage
	<p><i>PS2: Create an urban park (an area approximately 10 hectares) and green spaces in the three cities</i></p>	<p><u>Improving the environmental situation on the cities of Al Fayhaa</u></p> <ul style="list-style-type: none"> - Providing natural spaces in an urban place that is subjected to constant growth - Providing the needy families with green areas - Absorbing the number of families coming from neighboring regions during weekends and holidays, reducing the pressure off other areas, and increasing the green areas with respect to Al-Fayhaa cities population - Encouraging the use of renewable energy in these areas
	<p><i>PS3: Develop the coast of Al-Fayhaa (including construction of an aquarium).</i></p>	<p><u>Improving the touristic situation of Al Fayhaa Cities</u></p> <ul style="list-style-type: none"> - Developing a long waterfront with several capabilities and abilities that can contribute to the development of the cities of Al Fayhaa - Improving tourism by reorganizing the public spaces, supporting the available professions and crafts, building updated and attractive touristic facilities - Reorganizing the road lines - pedestrian walkways and parking lots. - Creating a social, economical and cultural lifter for the citizens and the various activities - Maintaining the marine environment and showing its features - Encouraging the use of renewable energy (in the public lighting for example)
	<p><i>PS4: Establish integrated public transport lines and parking lots as part of a general solution to the parking problem.</i></p>	<p><u>Organizing the public transport in the cities of Al Fayhaa and Setting an institutional and organizational framework for the public transport net.</u></p> <ul style="list-style-type: none"> - Organizing parking lots: <ul style="list-style-type: none"> ▪ Controlling the intrusions especially those located in downtown Tripoli ▪ Finding parking spaces above or underground ▪ Involving the private sector - Controlling the sector's chaos - Reducing the pressure off of Tripoli's center and improving the situation of the entrances - Improving the environmental situation in all the districts - Freeing the downtown district from job correspondances - Moving the parking lots that are restricted to the

		<ul style="list-style-type: none"> - transportation between Tripoli, Lebanese regions, and Syria - Enforcing and Improving the laws that abet the procedures and improving the mass mobility - Developing the social, cultural, and economical status for the downtown district and improving the quality of the urban space through allotting public spaces in the downtown area - Introducing pedestrian sidewalks - Finding sustainable job opportunities
	<i>PS5: Unify the three master plans of the cities of Al Fayhaa</i>	<p><u>Developing the planning equipment used in Lebanon and training those that are in charge of them.</u></p> <ul style="list-style-type: none"> - Providing a harmonious construction development among the three cities - Integrating between the developmental projects and the system master plan - Understanding the suggested projects and applying them according to a complete master plan - Developing a construction net for the Cities of Al Fayhaa on the path of sustainable development vision
	<i>PS6: Rearrange the principal axes of Al-Fayhaa Cities.</i>	<p><u>Placing the cities of Al Fayhaa on the path of sustainable development and sticking to Lebanon's commitments in the Copenhagen Conference.</u></p> <ul style="list-style-type: none"> - Identifying the function of each axis and justifying its use - Improving the use of the public space - Improving the construction image - Creating the appropriate conditions to set a circulation plan for the pedestrians, the bicycles and the public transportation system
	<i>PS7: Complete the western Highway and the East interchange for the Cities of Al Fayhaa</i>	<p><u>Achieving a comprehensive transportation system</u></p> <ul style="list-style-type: none"> - Reducing the pressure off of Tripoli's center by diverting the traffic and the transit - Linking the eastern quarters of Tripoli with the other quarters in order to improve their social and economical status - Providing better services for the public facilities mainly the seaport, Rashid Karam International Fair, and in the future, for the railways and free economic zone - Implementing the rules and regulations - Ensuring coherence and integration between these roads and the surrounding quarters and avoiding these roads from being an obstacle to all the surrounding quarters - Showing the importance of Tripoli's port and economical free zones
	<i>PS8: Survey current urban situation and establish a system of indicators for the cities of Al Fayhaa.</i>	<p><u>Placing the city of Al Fayhaa on the path of the sustainable development</u></p> <ul style="list-style-type: none"> - Providing the scientific data to enable the office of development and the monitoring environment center to follow up with the constructive development in the cities of Al Fayhaa through a series of yearly indicators - Producing and updating the data related to the constructional changes in the cities of Al Fayhaa - Implementing studies, projects and scientific researches and service related to the cities of Al Fayhaa
	<i>PS9: Project Management Unit</i>	<p><u>Providing the Union of the municipalities of Al Fayhaa with practical tools to manage the execution of the projects</u></p>

		<ul style="list-style-type: none"> - Managing and following up projects - Coordinating among all of concerned partners - Absorbing the new projects and integrating them in the general program of the strategic plan - Developing the unit based on previous to set it up in the Union of municipalities in the future
<p>Track II: Enhance City Competitiveness</p>	<p><i>PS10 : Tripoli Special Economic Zone: - Port Site / - Techno-Pole</i></p>	<p><u>Job Creation</u></p> <p><u>Activity 1: Port Site</u></p> <ul style="list-style-type: none"> - The majority of automobile imports changes from the Port of Beirut to the Port of Tripoli <ul style="list-style-type: none"> • Immediate demand for space in the TSEZ port site comes from covered and open storage of automobiles, and warehousing. • In the medium to long term, the TSEZ port site is developed based on demand from businesses that require port access. Waiting until this demand arises maximizes the use of scarce and valuable portside land and facilities. • Alternatively, the Port Site can be developed in the near term as a services industrial park to capture some of the demand from foreign and domestic manufacturers, traders, and distributors. <p><u>Activity 2: Techno-Pole:</u></p> <ul style="list-style-type: none"> • Space for Start-up and existing enterprises • Market needs from SMEs linked to research and development from the University • Business enabling infrastructure • Business enabling culture • Business procedures simplified (registration, CNRS, Taxation....) • Entrepreneurship culture for University students • Production base for ICT Lebanese Businesses abroad
	<p><i>PS11: Reactivate Industrial Areas of Al Fayhaa Cities</i></p>	<p><u>Reorganizing the industrial zones in the Al Fayhaa cities</u></p> <ul style="list-style-type: none"> - Reorganizing the work of the industrial activities in the Cities of Al Fayhaa - Activating the industrial role of the AL Beddawi City - Reducing the chaos caused by the randomly scattered industrial activities in order to improve the urban image of the environmental situation - Re attracting the industrial institutions that were part of the Cities of Al Fayhaa - Improving the quality of industrial activities
	<p><i>PS12: Rehabilitate the railways station of Tripoli and the Reopen</i></p>	<p><u>Activating the railway transport & Developing a complete service plan with the framework of the regional connection</u></p> <ul style="list-style-type: none"> • Maintaining cultural and historical heritage

	<i>the Railway section between Tripoli and Homs</i>	<ul style="list-style-type: none"> • Activating the industrial role of the cities of Al Fayhaa and the trading role of Tripoli's Port • Attracting industrial and services investments • Improving the quality of industrial activities • Creating sustainable work opportunities • Including in the study the necessary equipment for the port and the harbors
	<i>PSI3: International Conference for reactivation of the Rachid Karame International Fair</i>	<p><u>Activating the industrial role of the cities of Al Fayhaa</u></p> <ul style="list-style-type: none"> - Activating an important cultural and economical sight in Tripoli that wasn't well invested in, and converting it into a productive and attractive pole locally, internationally and regionally - Opening this sight as an urban spatial - Maintaining the architectural heritage of the twentieth century which is threatened by several projects that could degrade the monument of Oscar Niemeyer - Finding a sustainable job that co-exists with the heritage importance of the place and the economical reality of Lebanon - Contributing to the activation of tourism
Track III: Promote social development	<i>PS14: Social housing project</i>	<p><u>Improve the housing conditions for the poor and activate their social culture and work on the logic of their urban values</u></p> <ul style="list-style-type: none"> ▪ Eliminate the random areas and alleviate the situation of the poor quarters ▪ Diversify the housing projects to better fulfill the local demands fairly ▪ Reduce the family housing (that includes more than one family) ▪ Stop the deterioration of the historical old cities ▪ Improve the quality of life for the needy young families ▪ Change the image of the city by improving the inappropriate housing conditions
	<i>PS15: Organise the handicrafts sector</i>	<p><u>Development of the artisanal sector in many fields:</u></p> <ul style="list-style-type: none"> - Organizing workshops & training courses related to crafts: <ul style="list-style-type: none"> ▪ It is a study case of a large group of young people in the local society in the cities of Tripoli - to improve their life and family status. It also helps improve their skills and production. ▪ showing the importance of the partnership cooperation in the development of the artisanal, educational, production and marketing sector ▪ motivating the civil society to contribute to the development of the promising production sector and activate the creativity , the cultural tourism ▪ Educating the local artisans and supporting them to develop their crafts technically, artistically and commercially ▪ Guiding youth to discover their capacities in order to develop new markets through the cooperation of the Chamber of Commerce and Trade
	<i>PS16: Re-organize the existing cultural and Sports facilities, for leisure and recreation</i>	<p><u>Address the problems of children and young people mainly the poor areas to alleviate the problems of delinquency and to activate their creative potentials</u></p> <ul style="list-style-type: none"> ▪ Implementing social justice ▪ Enhancing change in the social status through education ▪ Helping the needy young people explore their creative

		potentials and improve their social, economic and pshycological skills
	<i>PS17: Create an urban Lobby to support the projects in the city</i>	<p><u>Find a pariticipatory and institutional/ urban system to activate the role of the citizen to establish its policies and defend them as a memberdirectly involved in them</u></p> <ul style="list-style-type: none"> ▪ Defend the rights of the city ▪ Apply the participatory/institutional system and activate the democratic system ▪ Engage the local society segments in bearing the burden of their citizenship in the urban field
	<i>PS18: Create an Office of Local Development at the AlFayhaa UOM (including an Office for Social Work)</i>	<p><u>Reactivate the implemetnaion of the agenda 21 for the cities of Al Fayhaa based on the sustainable development path</u></p> <ul style="list-style-type: none"> ▪ Support the current Development Bureau on the level of the three municiplaities ▪ Coordinate with the environment and development observatory center to produce the signs for local development ▪ Follow up and evaluate the implementation path of the startegic plan in collaboration with the environment and development observatory in the union of the municipalities of Al fayhaa ▪ Activate the partnership with the internatioanl donors and the projects executors within the stratgeic plan ▪ Work with the international institutions to implement the development projects on the level of the cities of Al Fayhaa ▪ Motivate the local society to activate its partnership in developing the city ▪ Work as a capable social bureau , not only to monitor but to activate the social development projects and other projects (economic and cultural) and to support all social categories through the associations ▪ Support the development of the rules by the interaction of the local, national and internatioanl associations ▪ Implement the Agenda 21 of the Cities of Al Fayaa and work in collaboration with the development bureau.
Track IV: Development of the economic	<i>PS19: Strategic plans for the existing and potential Economic Clusters</i>	<p><u>Sustaining, Organizing and empowering economic sectors</u></p> <ul style="list-style-type: none"> • Creating industry representative associations • Helping them in planning and organizing business clusters • Building Capacity
	<i>PS20: Develop Touristic Track & its Services</i>	<p><u>Improve the cultural and living image of Al Fayhaa</u></p> <ul style="list-style-type: none"> - Develop the economic sector in Tripoli (find new work opportunities, activate the touritic facilities , restaurants, revitalize the trade and crafts, and develop the investment in the tourism field - Show a new image of Tripoli that reveals the depth of its culture and the hospitality of its citizens - Activate the role of historical sector in the cities of Al Fayhaa - Support and improve the small investments (mainly within the traditional craft sector) to match the touristic sector growth
	<i>PS21: Create Links with the Diaspora.</i>	<p><u>Reinforce the link between the immigrants of the north</u></p> <ul style="list-style-type: none"> • Improve the image of the Al Fayhaa Cities for the immigrants by connecting them with the municipalities and achieving their demands • Municipalities and achieving their demands. • Benefiting from the capitals of the immigrants and investing in Al Fayhaa cities

		<ul style="list-style-type: none"> • Benefiting from the expertise of the immigrants • Considering them tourists • Receiving the immigrants's children in the schools and universities of Al Fayhaa
Track V: Improvement of the Al-Fayhaa cities' image	<i>PS22: Create an urban events (calendar year) to include the main events in the cities of Al Fayhaa (1. cities of classical Arabic classical music, 2. Gourmet Cities 3. Crafts Cities)</i>	<p><u>Activate the city socially, economically and culturally through all the seasons of the year and create several work opprtunities</u></p> <ul style="list-style-type: none"> • Set an agenda for different activities all over the year (in the form of specific date repeated yearly and on regular basis) to develop and activate the several sectors in the city ▪ Give an identity to the artistic activity to be repeated annually in the ctities of Al Fayhaa and take part in the list of festivals - not only locally but regionally and internationally
	<i>PS23: Elaborate an administrative structure for selected museums in Al Fayhaa</i>	<p><u>Protect the heritage and activate its development</u></p> <ul style="list-style-type: none"> - Protect the material heritage - Activate tourism - Transmit memories from one generation to another (by the permanent and temporary exhibitions)
	<i>PS24: Reactivate communication structure to promote the image of the city locally, nationally & internationally.</i>	<p><u>Change of the current image of the cities of Al Fayhaa</u></p> <ul style="list-style-type: none"> ▪ Assign the work to an experienced media company to promote Al Fayhaa Cities locally, regionally and internationally by focusing on the strategic development and improvement ▪ Collaborate with local schools (public and private) to spread the urban culture and affiliation to schools (activities, competitions , youth festivals, and internal tourism) ▪ Publish a pamphlet about Al Fayhaa and its features to distributed in schools and universities through Lebanese region ▪ Cooperate with local, national and international media centers